

Estimated economic impact of READI 1.0

Center for Regional Development

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INTRODUCTION

In December 2023, the Indiana Economic Development Corporation (IEDC) contracted with the Purdue University Center for Regional Development (PCRD) and Indiana University Public Policy Institute (PPI) to evaluate the impact of the Regional Economic Acceleration and Development Initiative (READI) across economic and social dimensions. READI launched in 2021 with a \$500 million appropriation from the Indiana General Assembly to fund quality-of-life and economic acceleration projects in 17 regions representing all 92 counties of Indiana. In its first phase, READI 1.0, 388 projects were approved across the state that focus on three key areas: quality of life, quality of place, and quality of opportunity.

The PCRD and PPI (collectively, the project team) estimated the economic impact of READI 1.0 and developed this report to present the results of their analysis. It details the estimated economic impacts (employment, labor income, and economic output), tax and industry-level impacts of READI investments in the 17 READI 1.0 regions, plus the aggregate estimated statewide impacts.

Because READI grant spending will occur across multiple years due to various times to completion, the economic impact estimates are based on approved project budgets, not actual expenditures. Results in this report provide an estimate of one-time effects and do not represent effects from ongoing operations or visitor expenditures to local attractions and amenities. A detailed methodology for this analysis can be obtained in the final section of this report. See Appendix II for a complete list of projects by region.

FIGURE 1. Indiana READI 1.0 regions



EXECUTIVE SUMMARY

Indiana

Table 1 below summarizes the statewide estimated impacts of all READI projects included in this analysis. The basis for measuring estimated effects is economic output, created from three types of economic activity. The first type is economic activity directly associated with each project (direct). The second type is economic activity generated by suppliers and supply chains (indirect). The final type is economic activity from the spending of wages and income in communities (induced). The analysis reveals that READI investments across Indiana will generate more than \$859 million in total economic output. This impact includes just over \$350 million in estimated labor income. Statewide, READI projects in all regions will support an estimated 5,536 jobs.

TABLE 1. Estimated economic impacts in Indiana

IMPACT	JOBS CREATED	LABOR INCOME	ECONOMIC OUTPUT
Direct	3,588	\$228,440,965	\$469,605,314
Indirect	697	\$49,541,497	\$167,855,954
Induced	1,251	\$72,201,764	\$222,097,760
Total	5,536	\$350,184,227	\$859,559,028

Table 2 provides estimates of tax revenue that may be generated from READI projects on a one-time basis. READI projects will generate an estimated \$35 million in state and local taxes. Taxes generated include income, sales, property, and other miscellaneous taxes, with over \$25 million generated in total state taxes and nearly \$10 million in total local taxes.

TABLE 2. Estimated tax impacts in Indiana

TABLE 2. Estimated tax impacts in indiana		
STATE TAX IMPACTS		
Sales tax	\$13,696,793	
Income tax	\$9,857,313	
Other taxes	\$1,748,057	
Total	\$25,302,162	
ESTIMATED TOTAL REGIONS' TAX IMPACTS (ALL TAXING DISTRICTS)		
Property tax	\$7,670,011	
Income tax	\$1,393,059	
Other taxes	\$608,917	
Total	\$9,671,987	

The industry sectors with greatest impact (Table 3) from these investments in order of economic output are construction of other new nonresidential structures;^A construction of new commercial structures, including

A Includes construction of transit and passenger facilities, such as airports, ports, driveways, and parking areas; oil fields and furnaces; pipelines, treatment plants, and waste disposal facilities; and outdoor swimming pools, among others.

farm structures; construction of highways and streets; construction of new multifamily residential structures; and construction of new educational and vocational structures.^B

TABLE 3. Industries by impact in Indiana

INDUSTRY	ECONOMIC OUTPUT
Construction of other new nonresidential structures	\$127,265,973
Construction of new commercial structures, including farm structures	\$108,685,418
Construction of new highways and streets	\$44,164,444
Construction of new multifamily residential structures	\$40,825,316
Construction of new educational and vocational structures	\$25,905,000

Table 4 lists the industry sectors with the largest employment impacts, including construction of new commercial and farm structures; construction of other new nonresidential structures; construction of new multifamily residential structures; construction of new highways and streets; and other educational services.^C

TABLE 4. Employment by industry in Indiana

INDUSTRY	JOBS CREATED
Construction of new commercial and farm structures	910
Construction of other new nonresidential structures	885
Construction of new multifamily residential structures	365
Construction of new highways and streets	261
Other educational services	264

The economic impacts detailed in Tables 1–4 capture cross-regional economic activity. For example, figures in Table 1 include estimated indirect economic effects from supply orders originating in one region but purchased from a supplier in another. These results will differ from a simple sum of the 17 individual region estimates, found in Appendix I, Tables 74–77. The numbers in the corresponding tables in Appendix I do not match those presented in Tables 1–4, above. The data in Tables 1–4 are more accurate statewide measurements because they capture all economic effects stemming from READI projects between regions and within regional boundaries.

Table 1, which includes all cross-regional economic activity, reveals that READI investments across Indiana will generate an estimated \$859 million in economic output. Table 74, calculated as a simple sum of economic activities occurring only within each region, puts this figure at \$704 million. Similarly, as workers cross regional boundaries for employment, the estimated number of jobs created increased from 5,220 in Table 74 to 5,536 in Table 1, and the estimated labor income generated rose from \$292 million to more than \$350 million, as seen respectively in these same tables. Including cross-regional economic activities, READI investments will generate \$35 million in state and local taxes as recorded in Table 2 rather than the \$33 million found in Table 75.

^B Includes construction of education buildings, museums, libraries, and dormitories.

^c Captures all educational and training services outside elementary schools, secondary schools, junior colleges, colleges, universities, and professional schools. Examples of other educational services include beauty schools, apprenticeship training, driver education, sports programs, and nursing schools, among others.

180 Alliance region

Boone, Hendricks, Johnson, Putnam, Montgomery, and Morgan counties

Table 5 below summarizes the estimated impacts of all READI projects in the 180 Alliance region. The basis for measuring estimated effects is economic output, created from three types of economic activity. The first type is economic activity directly associated with each project (direct). The second type is economic activity generated by suppliers and supply chains (indirect). The final type is economic activity from the spending of wages and income in communities (induced). The analysis reveals that READI investments in the 180 Alliance region will generate nearly \$26 million in total local economic output. This impact includes almost \$10 million in estimated labor income. READI projects in this region will support an estimated 169 jobs locally, including 128 direct jobs and 42 indirect and induced jobs.



TABLE 5. Estimated economic impacts in 180 Alliance region

IMPACT	JOBS CREATED	LABOR INCOME	ECONOMIC OUTPUT
Direct	128	\$7,574,326	\$18,313,952
Indirect	21	\$1,181,195	\$4,185,286
Induced	21	\$952,280	\$3,440,537
Total	169	\$9,707,802	\$25,939,774

Table 6 provides estimates of tax revenue that may be generated from READI projects on a one-time basis. READI projects will generate an estimated 746,000 in state tax payments and \$284,000 in local tax payments. Taxes generated include sales, property, and other miscellaneous taxes.

TABLE 6. Estimated tax impacts in 180 Alliance region

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STATE TAX IMPACTS		
Sales tax	\$486,576	
Income tax	\$214,276	
Other taxes	\$44,728	
Total	\$745,580	
ESTIMATED TOTAL REGION'S TAX IMPACTS (ALL TAXING DISTRICTS)		
Property tax	\$246,527	
Income tax	\$18,592	
Other taxes	\$18,965	
Total	\$284,084	

The industry sectors with greatest impact (Table 7) from these investments in order of economic output are construction of other new nonresidential structures; construction of new highways and streets; construction of new commercial structures, including farm structures; maintenance and repair construction of nonresidential structures; and owner-occupied dwellings.

TABLE 7. Industries by impact in 180 Alliance region

INDUSTRY	ECONOMIC OUTPUT
Construction of other new nonresidential structures	\$9,306,008
Construction of new highways and streets	\$3,650,690
Construction of new commercial structures, including farm structures	\$2,335,265
Maintenance and repair construction of nonresidential structures	\$1,769,445
Owner-occupied dwellings	\$609,906

Table 8 lists the industry sectors with the largest employment impacts, including construction of other new nonresidential structures; construction of new highways and streets; construction of new commercial structures, including farm structures; maintenance and repair construction of nonresidential structures; and landscape and horticultural services.

TABLE 8. Employment by industry in 180 Alliance region

INDUSTRY	JOBS CREATED
Construction of other new nonresidential structures	67
Construction of new highways and streets	22
Construction of new commercial structures, including farm structures	21
Maintenance and repair construction of nonresidential structures	7
Landscape and horticultural services	4

70-40 Mt. Comfort region

Hancock county

Table 9 below summarizes the estimated impacts of all READI projects in the 70-40 Mt. Comfort region. The basis for measuring estimated effects is economic output, created from three types of economic activity. The first type is economic activity directly associated with each project (direct). The second type is economic activity generated by suppliers and supply chains (indirect). The final type is economic activity from the spending of wages and income in communities (induced). The analysis reveals that READI investments in the 70-40 Mt. Comfort region will generate more than \$6 million in total local economic output. This impact includes over \$2.5 million in estimated labor income. READI projects in this region will support an estimated 57 jobs locally, including 48 direct jobs and 9 indirect and induced jobs.



TABLE 9. Estimated economic impacts in 70-40 Mt. Comfort region

IMPACT	JOBS CREATED	LABOR INCOME	ECONOMIC OUTPUT
Direct	48	\$2,130,988	\$4,700,000
Indirect	5	\$238,875	\$950,206
Induced	4	\$152,527	\$623,442
Total	57	\$2,522,390	\$6,273,649

Table 10 provides estimates of tax revenue that may be generated from READI projects on a one-time basis. READI projects will generate an estimated \$141,000 in state tax payments and \$59,000 in local tax payments. Taxes generated include sales, property, and other miscellaneous taxes.

TABLE 10. Estimated tax impacts in 70-40 Mt. Comfort region

TABLE 10: Estimated tax impacts in 70 10 M		
STATE TAX IMPACTS		
Sales tax	\$81,546	
Income tax	\$50,201	
Other taxes	\$9,106	
Total	\$140,852	
ESTIMATED TOTAL REGION'S TAX IMPACTS (ALL TAXING DISTRICTS)		
Property tax	\$53,664	
Income tax	\$3,818	
Other taxes	\$1,937	
Total	\$59,419	

The industry sectors with greatest impact (Table 11) from these investments in order of economic output are construction of new educational and vocational structures; other educational services; construction of other new nonresidential structures; construction of new commercial structures, including farm structures; and elementary and secondary schools.

TABLE 11. Industries by impact in 70-40 Mt. Comfort region

INDUSTRY	ECONOMIC OUTPUT	
Construction of new educational and vocational structures	\$1,580,000	
Other educational services	\$1,413,833	
Construction of other new nonresidential structures	\$1,120,000	
Construction of new commercial structures, including farm structures	\$400,000	
Elementary and secondary schools	\$201,084	

Table 12 lists the industry sectors with the largest employment impacts, including other educational services, construction of new educational and vocational services; construction of other new nonresidential structures; elementary and secondary schools; and construction of new commercial structures, including farm structures.

TABLE 12. Employment by industry in 70-40 Mt. Comfort region

INDUSTRY	JOBS CREATED
Other educational services	19
Construction of new educational and vocational services	13
Construction of other new nonresidential structures	8
Elementary and secondary schools	5
Construction of new commercial structures, including farm structures	4

East Central region

Blackford, Fayette, Delaware, Jay, Henry, Randolph, Wayne, and Grant counties

Table 13 below summarizes the estimated impacts of all READI projects in the East Central region. The basis for measuring estimated effects is economic output, created from three types of economic activity. The first type is economic activity directly associated with each project (direct). The second type is economic activity generated by suppliers and supply chains (indirect). The final type is economic activity from the spending of wages and income in communities (induced). The analysis reveals that READI investments in the East Central region will generate over \$21 million in total local economic output. This impact includes nearly \$9 million in estimated labor income. READI projects in this region will support an estimated 179 jobs locally, including 138 direct jobs and 41 indirect and induced jobs.



TABLE 13. Estimated economic impacts in East Central region

IMPACT	JOBS CREATED	LABOR INCOME	ECONOMIC OUTPUT
Direct	138	\$6,818,385	\$14,400,000
Indirect	14	\$750,044	\$2,857,953
Induced	27	\$1,249,502	\$4,285,841
Total	179	\$8,817,931	\$21,543,794

Table 14 provides estimates of tax revenue that may be generated from READI projects on a one-time basis. READI projects will generate an estimated \$601,000 in state tax payments and \$191,000 in local tax payments. Taxes generated include sales, property, and other miscellaneous taxes.

TABLE 14. Estimated tax impacts in East Central region

STATE TAX IMPACTS		
Sales tax	\$319,463	
Income tax	\$245,185	
Other taxes	\$36,591	
Total	\$601,238	
ESTIMATED TOTAL REGION'S TAX IMPACTS (ALL TAXING DISTRICTS)		
Property tax	\$180,098	
Income tax	\$715	
Other taxes	\$10,585	
Total	\$191,397	

The industry sectors with greatest impact (Table 15) from these investments in order of economic output are construction of new commercial structures, including farm structures; construction of new multifamily residential structures; construction of other new nonresidential structures; other educational services; and construction of new power and communication structures.

TABLE 15. Industries by impact in East Central region

INDUSTRY	ECONOMIC OUTPUT
Construction of new commercial structures, including farm structures	\$6,581,000
Construction of new multifamily residential structures	\$2,950,000
Construction of other new nonresidential structures	\$1,979,000
Other educational services	\$1,533,388
Construction of new power and communication structures	\$700,000

Table 16 lists the industry sectors with the largest employment impacts, including construction of new commercial structures, including farm structures; construction of new multifamily residential structures; construction of other new nonresidential structures; other educational services; and construction of new power and communication structures.

TABLE 16. Employment by industry in East Central region

INDUSTRY	JOBS CREATED
Construction of new commercial structures, including farm structures	64
Construction of new multifamily residential structures	33
Construction of other new nonresidential structures	15
Other educational services	16
Construction of new power and communication structures	5

Greater Lafayette region

Tippecanoe, Fountain, Warren, Benton, White, and Carroll counties

Table 17 below summarizes the estimated impacts of all READI projects in the Greater Lafayette region. The basis for measuring estimated effects is economic output, created from three types of economic activity. The first type is economic activity directly associated with each project (direct). The second type is economic activity generated by suppliers and supply chains (indirect). The final type is economic activity from the spending of wages and income in communities (induced). The analysis reveals that READI investments in the Greater Lafayette region will generate almost \$43 million in total local economic output. This impact includes over \$15 million in estimated labor income. READI projects in this region will support an estimated 319 jobs locally, including 234 direct jobs and 85 indirect and induced jobs.



TABLE 17. Estimated economic impacts in Greater Lafayette region

IMPACT	JOBS CREATED	LABOR INCOME	ECONOMIC OUTPUT
Direct	234	\$11,592,294	\$28,200,000
Indirect	38	\$1,883,909	\$7,188,971
Induced	47	\$2,127,552	\$7,516,433
Total	319	\$15,603,755	\$42,905,404

Table 18 provides estimates of tax revenue that may be generated from READI projects on a one-time basis. READI projects will generate an estimated \$1 million in state tax payments and \$436,000 in local tax payments. Taxes generated include sales, property, and other miscellaneous taxes.

TABLE 18. Estimated tax impacts in Greater Lafayette region

STATE TAX IMPACTS		
Sales tax	\$667,672	
Income tax	\$403,348	
Other taxes	\$79,766	
Total	\$1,150,786	
ESTIMATED TOTAL REGION'S TAX IMPACTS (ALL TAXING DISTRICTS)		
Property tax	\$403,799	
Income tax	\$9,147	
Other taxes	\$22,668	
Total	\$435,615	

The industry sectors with greatest impact (Table 19) from these investments in order of economic output are construction of other new nonresidential structures, other educational services, construction of new power and communication structures, construction of new single-family residential structures, and construction of new multifamily residential structures.

TABLE 19. Industries by impact in Greater Lafayette region

INDUSTRY	ECONOMIC OUTPUT
Construction of other new nonresidential structures	\$13,850,000
Other educational services	\$5,070,656
Construction of new power and communication structures	\$2,997,840
Construction of new single-family residential structures	\$2,997,840
Construction of new multifamily residential structures	\$1,698,920

Table 20 lists the industry sectors with the largest employment impacts, including construction of other new nonresidential structures, other educational services, construction of new single-family residential structures, construction of new power and communication structures, and construction of new multifamily residential structures.

TABLE 20. Employment by industry in Greater Lafayette region

INDUSTRY	JOBS CREATED
Construction of other new nonresidential structures	103
ner educational services 61	
Construction of new single-family residential structures	19
Construction of new power and communication structures	19
Construction of new multifamily residential structures	17

I-74 Southeast Corridor (Accelerate Rural Indiana) region

Shelby, Rush, and Decatur counties

The I-74 Southeast Corridor region was renamed Accelerate Rural Indiana for the second round of project funding—READI 2.0.—and will be known as such for that phase of the project. Table 21 below summarizes the estimated impacts of all READI projects in the I-74 Southeast Corridor region. The basis for measuring estimated effects is economic output, created from three types of economic activity. The first type is economic activity directly associated with each project (direct). The second type is economic activity generated by suppliers and supply chains (indirect). The final type is economic activity from the spending of wages and income in communities (induced). The analysis reveals that READI investments in the I-74 Southeast Corridor region will generate over \$25 million in total local economic output. This impact includes more than \$10 million in estimated labor income. READI projects in this region



will support an estimated 248 jobs locally, including 212 direct jobs and 36 indirect and induced jobs.

TABLE 21. Estimated economic impacts in I-74 Southeast Corridor (Accelerate Rural Indiana) region

IMPACT	JOBS CREATED	LABOR INCOME	ECONOMIC OUTPUT
Direct	212	\$8,542,502	\$19,085,711
Indirect	17	\$911,822	\$3,562,404
Induced	19	\$733,853	\$3,005,168
Total	248	\$10,188,176	\$25,653,283

Table 22 provides estimates of tax revenue that may be generated from READI projects on a one-time basis. READI projects will generate an estimated \$515,000 in state tax payments and \$171,000 in local tax payments. Taxes generated include sales, property, and other miscellaneous taxes.

TABLE 22. Estimated tax impacts in I-74 Southeast Corridor (Accelerate Rural Indiana) region

STATE TAX IMPACTS		
Sales tax	\$228,818	
Income tax	\$245,500	
Other taxes	\$40,808	
Total	\$515,126	
ESTIMATED TOTAL REGION'S TAX IMPACTS (ALL TAXING DISTRICTS)		
Property tax	\$140,235	
Income tax	\$21,083	
Other taxes	\$10,004	
Total	\$171,323	

The industry sectors with greatest impact (Table 23) from these investments in order of economic output are construction of new commercial structures, including farm structures; child day care services; construction of new highways and streets; construction of other new nonresidential structures; and construction of new educational and vocational structures.

TABLE 23. Industries by impact in I-74 Southeast Corridor (Accelerate Rural Indiana) region

INDUSTRY	ECONOMIC OUTPUT
Construction of new commercial structures including farm structures	\$8,299,999
Child day care services	\$3,008,037
Construction of new highways and streets	\$2,900,000
Construction of other new nonresidential structures	\$2,735,713
Construction of new educational and vocational structures	\$1,400,000

Table 24 lists the industry sectors with the largest employment impacts, including construction of new commercial structures, including farm structures; child day care services; construction of other new nonresidential structures; construction of new highways and streets; and elementary and secondary schools.

TABLE 24. Employment by industry in I-74 Southeast Corridor (Accelerate Rural Indiana) region

INDUSTRY	JOBS CREATED
Construction of new commercial structures, including farm structures	81
Child day care services	57
Construction of other new nonresidential structures	21
Construction of new highways and streets	20
Elementary and secondary schools	18

Indiana First region

Harrison, Knox, Perry, Pike, and Spencer counties

Table 25 below summarizes the estimated impacts of all READI projects in the Indiana First region. The basis for measuring estimated effects is economic output, created from three types of economic activity. The first type is economic activity directly associated with each project (direct). The second type is economic activity generated by suppliers and supply chains (indirect). The final type is economic activity from the spending of wages and income in communities (induced). The analysis reveals that READI investments in the Indiana First region will generate more than \$19 million in total local economic output. This impact includes nearly \$7 million in estimated labor income. READI projects in this region will support an estimated 140 jobs locally, including 112 direct jobs and 28 indirect and induced jobs.



TABLE 25. Estimated economic impacts in Indiana First region

		<u> </u>	
IMPACT	JOBS CREATED	LABOR INCOME	ECONOMIC OUTPUT
Direct	112	\$5,472,046	\$14,100,000
Indirect	15	\$778,629	\$2,996,508
Induced	13	\$514,918	\$2,081,410
Total	140	\$6,765,594	\$19,177,918

Table 26 provides estimates of tax revenue that may be generated from READI projects on a one-time basis. READI projects will generate an estimated \$440,000 in state tax payments and \$159,000 in local tax payments. Taxes generated include sales, property, and other miscellaneous taxes.

TABLE 26. Estimated tax impacts in Indiana First region

STATE TAX IMPACTS		
Sales tax	\$253,013	
Income tax	\$161,956	
Other taxes	\$24,898	
Total	\$439,867	
ESTIMATED TOTAL REGION'S TAX IMPACTS (ALL TAXING DISTRICTS)		
Property tax	\$146,953	
Income tax	\$3,708	
Other taxes	\$8,480	
Total	\$159,141	

The industry sectors with greatest impact (Table 27) from these investments in order of economic output are construction of other new nonresidential structures; construction of new commercial structures, including farm structures; construction of new highways and streets; owner-occupied dwellings; and construction of new educational and vocational structures.

TABLE 27. Industries by impact in Indiana First region

INDUSTRY	ECONOMIC OUTPUT
Construction of other new nonresidential structures	\$11,849,220
Construction of new commercial structures, including farm structures	\$671,280
Construction of new highways and streets	\$500,000
Owner-occupied dwellings	\$429,092
Construction of new educational and vocational structures	\$400,000

Table 28 lists the industry sectors with the largest employment impacts, including construction of other new nonresidential structures; construction of new commercial structures, including farm structures; construction of new educational and vocational structures; construction of new highways and streets; and environmental and other technical consulting services.

TABLE 28. Employment by industry in Indiana First region

INDUSTRY	JOBS CREATED
Construction of other new nonresidential structures	94
Construction of new commercial structures, including farm structures 7	
Construction of new educational and vocational structures 4	
Construction of new highways and streets	3
Environmental and other technical consulting services	2

Indiana Uplands region

Brown, Crawford, Daviess, Dubois, Greene, Lawrence, Martin, Monroe, Orange, and Owen counties

Table 29 below summarizes the estimated impacts of all READI projects in the Indiana Uplands region. The basis for measuring estimated effects is economic output, created from three types of economic activity. The first type is economic activity directly associated with each project (direct). The second type is economic activity generated by suppliers and supply chains (indirect). The final type is economic activity from the spending of wages and income in communities (induced). The analysis reveals that READI investments across Indiana Uplands will generate over \$44 million in total local economic output. This impact includes nearly \$17 million in estimated labor income. READI projects in this region will support an estimated 289 jobs locally, including 193 direct jobs and 96 indirect and induced jobs.



TABLE 29. Estimated economic impacts in Indiana Uplands region

IMPACT	JOBS CREATED	LABOR INCOME	ECONOMIC OUTPUT
Direct	193	\$12,298,820	\$28,200,000
Indirect	44	\$2,241,467	\$7,935,895
Induced	52	\$2,298,658	\$8,246,154
Total	289	\$16,838,946	\$44,382,049

Table 30 provides estimates of tax revenue that may be generated from READI projects on a one-time basis. READI projects will generate an estimated \$1.5 million in state tax payments and \$572,000 in local tax payments. Taxes generated include sales, property, and other miscellaneous taxes.

TABLE 30. Estimated tax impacts in Indiana Uplands region

o o			
STATE TAX IMPACTS			
Sales tax	\$896,172		
Income tax	\$459,237		
Other taxes	\$83,005		
Total	\$1,438,414		
ESTIMATED TOTAL REGION'S TAX IMPACTS (ALL TA)	ESTIMATED TOTAL REGION'S TAX IMPACTS (ALL TAXING DISTRICTS)		
Property tax	\$502,821		
Income tax	\$26,987		
Other taxes	\$42,073		
Total	\$571,881		

The industry sectors with greatest impact (Table 31) from these investments in order of economic output are architectural, engineering, and related services;^D construction of other new nonresidential structures; other educational services; construction of new single-family residential structures; and construction of new highways and streets.

TABLE 31. Industries by impact in Indiana Uplands region

INDUSTRY	ECONOMIC OUTPUT
Architectural, engineering, and related services	\$11,876,497
Construction of other new nonresidential structures	\$8,992,094
Other educational services	\$2,370,221
Construction of new single-family residential structures	\$2,295,000
Construction of new highways and streets	\$1,800,000

Table 32 lists the industry sectors with the largest employment impacts, including architectural, engineering, and related services; construction of other new nonresidential structures; other educational services; construction of new single-family residential structures; and construction of new highways and streets.

TABLE 32. Employment by industry in Indiana Uplands region

INDUSTRY	JOBS CREATED
Architectural, engineering, and related services	68
Construction of other new nonresidential structures	65
Other educational services	24
Construction of new single-family residential structures	15
Construction of new highways and streets	11

Description Includes planning, design, consulting, inspection, and testing services provided by architectural and engineering practices outside construction activities.

North Central region

Fulton, Cass, Miami, Howard, Tipton, and Clinton counties

Table 33 below summarizes the estimated impacts of all READI projects in the North Central region. The basis for measuring estimated effects is economic output, created from three types of economic activity. The first type is economic activity directly associated with each project (direct). The second type is economic activity generated by suppliers and supply chains (indirect). The final type is economic activity from the spending of wages and income in communities (induced). The analysis reveals that READI investments across the North Central region will generate over \$41 million in total local economic output. This impact includes more than \$14 million in estimated labor income. READI projects in this region will support an estimated 290 jobs locally, including 223 direct jobs and 67 indirect and induced jobs...



TABLE 33. Estimated economic impacts in North Central region

IMPACT	JOBS CREATED	LABOR INCOME	ECONOMIC OUTPUT
Direct	223	\$11,577,405	\$28,550,000
Indirect	30	\$1,538,185	\$6,707,309
Induced	37	\$1,481,848	\$5,958,445
Total	290	\$14,597,439	\$41,215,754

Table 34 provides estimates of tax revenue that may be generated from READI projects on a one-time basis. READI projects will generate an estimated \$993,000 in state tax payments and \$415,000 in local tax payments. Taxes generated include sales, property, and other miscellaneous taxes.

TABLE 34. Estimated tax impacts in North Central region

TABLE 54. Estimated tax impacts in North Central region		
STATE TAX IMPACTS		
Sales tax	\$551,225	
Income tax	\$373,699	
Other taxes	\$68,356	
Total	\$993,280	
ESTIMATED TOTAL REGION'S TAX IMPACTS (ALL TAXING DISTRICTS)		
Property tax	\$389,924	
Income tax	\$750	
Other taxes	\$24,602	
Total	\$415,276	

The industry sectors with greatest impact (Table 35) from these investments in order of economic output are construction of new highways and streets; construction of other new nonresidential structures; construction of new commercial structures, including farm structures; construction of new power and communication structures; and other educational services.

TABLE 35. Industries by impact in North Central region

INDUSTRY	ECONOMIC OUTPUT
Construction of new highways and streets	\$7,550,000
Construction of other new nonresidential structures	\$7,200,000
Construction of new commercial structures, including farm structures	\$7,050,000
Construction of new power and communication structures	\$2,000,000
Other educational services	\$1,528,687

Table 36 lists the industry sectors with the largest employment impacts, including construction of new commercial structures, including farm structures; construction of other new nonresidential structures; construction of new highways and streets; other educational services; and construction of new power and communication structures.

TABLE 36. Employment by industry in North Central region

INDUSTRY	JOBS CREATED
Construction of new commercial structures, including farm structures	65
Construction of other new nonresidential structures	54
Construction of new highways and streets	49
Other educational services	19
Construction of new power and communication structures	13

Northeast region

LaGrange, Steuben, Noble, Kosciusko, Whitley, Allen, Wabash, Huntington, Wells, and Adams counties

Table 37 below summarizes the estimated impacts of all READI projects in the Northeast region. The basis for measuring estimated effects is economic output, created from three types of economic activity. The first type is economic activity directly associated with each project (direct). The second type is economic activity generated by suppliers and supply chains (indirect). The final type is economic activity from the spending of wages and income in communities (induced). The analysis reveals that READI investments across the Northeast region will generate nearly \$80 million in total local economic output. This impact includes over \$32 million in estimated labor income. READI projects in this region will support an estimated 566 jobs locally, including 384 direct jobs and 182 indirect and induced jobs.



TABLE 37. Estimated economic impacts in Northeast region

IMPACT	JOBS CREATED	LABOR INCOME	ECONOMIC OUTPUT
Direct	384	\$22,984,147	\$46,999,999
Indirect	65	\$3,648,564	\$13,336,179
Induced	117	\$6,009,129	\$19,396,981
Total	566	\$32,641,841	\$79,733,159

Table 38 provides estimates of tax revenue that may be generated from READI projects on a one-time basis. READI projects will generate an estimated \$2.5 million in state tax payments and \$943,000 in local tax payments. Taxes generated include sales, property, and other miscellaneous taxes.

TABLE 38. Estimated tax impacts in Northeast region

The second contracted tax impacts in iterations region		
STATE TAX IMPACTS		
Sales tax	\$1,605,193	
Income tax	\$916,107	
Other taxes	\$175,330	
Total	\$2,696,630	
ESTIMATED TOTAL REGION'S TAX IMPACTS (ALL TAXING DISTRICTS)		
Property tax	\$756,989	
Income tax	\$122,140	
Other taxes	\$63,930	
Total	\$943,059	

The industry sectors with greatest impact (Table 39) from these investments in order of economic output are construction of new multifamily residential structures; construction of new single-family residential structures; construction of other new nonresidential structures; museums, historical sites, zoos, and parks; and construction of new commercial structures, including farm structures.

TABLE 39. Industries by impact in Northeast region

INDUSTRY	ECONOMIC OUTPUT
Construction of new multifamily residential structures	\$10,708,396
Construction of new single-family residential structures	\$9,209,753
Construction of other new nonresidential structures	\$9,000,000
Museums, historical sites, zoos, and parks	\$6,015,338
Construction of new commercial structures, including farm structures	\$5,790,000

Table 40 lists the industry sectors with the largest employment impacts, including construction of new multifamily residential structures; museums, historical sites, zoos, and parks; construction of other new nonresidential structures; construction of new single-family residential structures; and construction of new commercial structures, including farm structures.

TABLE 40. Employment by industry in Northeast region

INDUSTRY	JOBS CREATED
Construction of new multifamily residential structures	99
Museums, historical sites, zoos, and parks 65	
Construction of other new nonresidential structures	63
Construction of new single-family residential structures	56
Construction of new commercial structures, including farm structures	49

Northwest Indiana region

Lake, Porter, La Porte, Starke, Pulaski, Jasper, and Newton counties

Table 41 below summarizes the estimated impacts of all READI projects in the Northwest Indiana region. The basis for measuring estimated effects is economic output, created from three types of economic activity. The first type is economic activity directly associated with each project (direct). The second type is economic activity generated by suppliers and supply chains (indirect). The final type is economic activity from the spending of wages and income in communities (induced). The analysis reveals that READI investments across the Northwest Indiana region will generate just over \$73 million in total local economic output. This impact includes nearly \$30 million in estimated labor income. READI projects in this region will support an estimated 497 jobs locally, including 343 direct jobs and 153 indirect and induced jobs.



TABLE 41. Estimated economic impacts in Northwest Indiana region

IMPACT	JOBS CREATED	LABOR INCOME	ECONOMIC OUTPUT
Direct	343	\$22,042,436	\$45,800,000
Indirect	57	\$3,028,387	\$11,458,244
Induced	96	\$4,709,961	\$15,829,656
Total	497	\$29,780,784	\$73,087,900

Table 42 provides estimates of tax revenue that may be generated from READI projects on a one-time basis. READI projects will generate an estimated \$2 million in state tax payments and \$1 million in local tax payments. Taxes generated include sales, property, and other miscellaneous taxes.

TABLE 42. Estimated tax impacts in Northwest Indiana region

STATE TAX IMPACTS		
Sales tax	\$1,126,100	
Income tax	\$807,808	
Other taxes	\$137,804	
Total	\$2,071,711	
ESTIMATED TOTAL REGION'S TAX IMPACTS (ALL TAXING DISTRICTS)		
Property tax	\$909,102	
Income tax	\$121,107	
Other taxes	\$49,626	
Total	\$1,079,835	

The industry sectors with greatest impact (Table 43) from these investments in order of economic output are construction of new commercial structures, including farm structures; construction of new highways and streets; management consulting services; construction of new power and communication structures; and other educational services.

TABLE 43. Industries by impact in Northwest Indiana region

INDUSTRY	ECONOMIC OUTPUT
Construction of new commercial structures, including farm structures	\$17,010,000
Construction of new highways and streets	\$6,170,000
Management consulting services	\$5,883,484
Construction of new power and communication structures	\$3,995,000
Other educational services	\$3,771,106

Table 44 lists the industry sectors with the largest employment impacts, including construction of new commercial structures, including farm structures; other educational services; management consulting services; construction of new highways and streets; and community food, housing, and other relief services, including rehabilitation services.

TABLE 44. Employment by industry in Northwest Indiana region

INDUSTRY	JOBS CREATED
Construction of new commercial structures, including farm structures	136
Other educational services	43
Management consulting services	41
Construction of new highways and streets	34
Community food, housing, and other relief services, including rehabilitation services	22

Our Southern Indiana region

Washington, Floyd, Scott, Jefferson, and Clark counties

Table 45 below summarizes the estimated impacts of all READI projects in the Our Southern Indiana region. The basis for measuring estimated effects is economic output, created from three types of economic activity. The first type is economic activity directly associated with each project (direct). The second type is economic activity generated by suppliers and supply chains (indirect). The final type is economic activity from the spending of wages and income in communities (induced). The analysis reveals that READI investments across the Our Southern Indiana region will generate over \$73 million in total local economic output. This impact includes more than \$28 million in estimated labor income. READI projects in this region will support an estimated 508 jobs locally, including 370 direct jobs and 138 indirect and induced jobs.



TABLE 45. Estimated economic impacts in Our Southern Indiana region

IMPACT	JOBS CREATED	LABOR INCOME	ECONOMIC OUTPUT
Direct	370	\$20,771,497	\$48,676,000
Indirect	59	\$3,454,070	\$12,158,844
Induced	79	\$3,877,760	\$12,743,263
Total	508	\$28,103,326	\$73,578,106

Table 46 provides estimates of tax revenue that may be generated from READI projects on a one-time basis. READI projects will generate an estimated \$1.8 million in state tax payments and \$521,000 in local tax payments. Taxes generated include sales, property, and other miscellaneous taxes.

TABLE 46. Estimated tax impacts in Our Southern Indiana region

STATE TAX IMPACTS		
Sales tax	\$1,032,538	
Income tax	\$729,624	
Other taxes	\$118,665	
Total	\$1,880,826	
ESTIMATED TOTAL REGION'S TAX IMPACTS (ALL TAXING DISTRICTS)		
Property tax	\$458,098	
Income tax	\$38,277	
Other taxes	\$25,007	
Total	\$521,383	

The industry sectors with greatest impact (Table 47) from these investments in order of economic output are construction of other new nonresidential structures; construction of new highways and streets; construction of new commercial structures, including farm structures; construction of new educational and vocational structures; and architectural, engineering, and related services.

TABLE 47. Industries by impact in Our Southern Indiana region

INDUSTRY	ECONOMIC OUTPUT
Construction of other new nonresidential structures	\$24,663,800
Construction of new highways and streets	\$9,643,000
Construction of new commercial structures, including farm structures	\$6,201,200
Construction of new educational and vocational structures	\$5,900,000
Architectural, engineering, and related services	\$1,985,664

Table 48 lists the industry sectors with the largest employment impacts, including construction of other new nonresidential structures; construction of new highways and streets; construction of new commercial structures, including farm structures; construction of new educational and vocational structures; and architectural, engineering, and related services.

TABLE 48. Employment by industry in Our Southern Indiana region

INDUSTRY	JOBS CREATED
Construction of other new nonresidential structures	184
Construction of new highways and streets	62
Construction of new commercial structures, including farm structures	57
Construction of new educational and vocational structures	52
Architectural, engineering, and related services	13

South Bend-Elkhart region

Elkhart, Marshall, and St. Joseph counties

Table 49 below summarizes the estimated impacts of all READI projects in the South Bend-Elkhart region. The basis for measuring estimated effects is economic output, created from three types of economic activity. The first type is economic activity directly associated with each project (direct). The second type is economic activity generated by suppliers and supply chains (indirect). The final type is economic activity from the spending of wages and income in communities (induced). The analysis reveals that READI investments across the South Bend-Elkhart region will generate over \$75 million in total local economic output. This impact includes more than \$34 million in estimated labor income. READI projects in this region will support an estimated 574 jobs locally, including 419 direct jobs and 154 indirect and induced jobs.



TABLE 49. Estimated economic impacts in South Bend-Elkhart region

IMPACT	JOBS CREATED	LABOR INCOME	ECONOMIC OUTPUT
Direct	419	\$25,650,142	\$47,000,000
Indirect	52	\$3,307,459	\$11,289,938
Induced	102	\$5,622,974	\$16,948,620
Total	574	\$34,580,576	\$75,238,558

Table 50 provides estimates of tax revenue that may be generated from READI projects on a one-time basis. READI projects will generate an estimated \$2 million in state tax payments and \$781,000 in local tax payments. Taxes generated include sales, property, and other miscellaneous taxes.

TABLE 50. Estimated tax impacts in South Bend-Elkhart region

STATE TAX IMPACTS		
Sales tax	\$1,068,568	
Income tax	\$859,494	
Other taxes	\$149,615	
Total	\$2,077,677	
ESTIMATED TOTAL REGION'S TAX IMPACTS (ALL TAXING DISTRICTS)		
Property tax	\$632,357	
Income tax	\$112,248	
Other taxes	\$36,766	
Total	\$781,371	

The industry sectors with greatest impact (Table 51) from these investments in order of economic output are construction of new commercial structures, including farm structures; construction of new multifamily residential structures; other educational services; owner-occupied dwellings; and management consulting services.

TABLE 51. Industries by impact in South Bend-Elkhart region

INDUSTRY	ECONOMIC OUTPUT
Construction of new commercial structures, including farm structures	\$18,782,565
Construction of new multifamily residential structures	\$17,800,000
Other educational services	\$3,402,759
Owner-occupied dwellings	\$2,094,483
Management consulting services	\$2,058,094

Table 52 lists the industry sectors with the largest employment impacts, including construction of new multifamily residential structures; construction of new commercial structures, including farm structures; other educational services; construction of new educational and vocational structures; and management consulting services.

TABLE 52. Employment by industry in South Bend-Elkhart region

INDUSTRY	JOBS CREATED
Construction of new multifamily residential structures	164
Construction of new commercial structures, including farm structures	162
Other educational services	38
Construction of new educational and vocational structures	14
Management consulting services	12

South Central region

Bartholomew, Jackson, and Jennings counties

Table 53 below summarizes the estimated impacts of all READI projects in the South Central region. The basis for measuring estimated effects is economic output, created from three types of economic activity. The first type is economic activity directly associated with each project (direct). The second type is economic activity generated by suppliers and supply chains (indirect). The final type is economic activity from the spending of wages and income in communities (induced). The analysis reveals that READI investments in the South Central region will generate over \$37 million in total local economic output. This impact includes nearly \$15 million in estimated labor income. READI projects in this region will support an estimated 305 jobs locally, including 245 direct jobs and 60 indirect and induced jobs.



TABLE 53. Estimated economic impacts in South Central region

IMPACT	JOBS CREATED	LABOR INCOME	ECONOMIC OUTPUT
Direct	245	\$11,721,014	\$26,400,000
Indirect	27	\$1,633,938	\$5,682,693
Induced	33	\$1,519,451	\$5,346,694
Total	305	\$14,874,403	\$37,429,387

Table 54 provides estimates of tax revenue that may be generated from READI projects on a one-time basis. READI projects will generate an estimated \$1 million in state tax payments and \$373,000 in local tax payments. Taxes generated include sales, property, and other miscellaneous taxes.

TABLE 54. Estimated tax impacts in South Central region

· · · · · · · · · · · · · · · · · · ·		
STATE TAX IMPACTS		
Sales tax	\$621,330	
Income tax	\$370,107	
Other taxes	\$58,235	
Total	\$1,049,672	
ESTIMATED TOTAL REGION'S TAX IMPACTS (ALL TAXING DISTRICTS)		
Property tax	\$300,839	
Income tax	\$41,095	
Other taxes	\$31,666	
Total	\$373,601	

The industry sectors with greatest impact (Table 55) from these investments in order of economic output are construction of new nonresidential structures; construction of new commercial structures, including farm structures; other educational services; construction of new single-family residential structures; and construction of new educational and vocational structures.

TABLE 55. Industries by impact in South Central region

INDUSTRY	ECONOMIC OUTPUT
Construction of other new nonresidential structures	\$8,854,899
Construction of new commercial structures, including farm structures	\$7,040,001
Other educational services	\$3,544,622
Construction of new single-family residential structures	\$3,100,000
Construction of new educational and vocational structures	\$1,200,000

Table 56 lists the industry sectors with the largest employment impacts, including construction of other new nonresidential structures; construction of new commercial structures, including farm structures; other educational services; elementary and secondary schools; and construction of new single-family residential structures.

TABLE 56. Employment by industry in South Central region

INDUSTRY	JOBS CREATED
Construction of other new nonresidential structures	66
Construction of new commercial structures, including farm structures	64
Other educational services	52
Elementary and secondary schools	25
Construction of new single-family residential structures	19

REGION SUMMARY

Southeast region

Union, Franklin, Ripley, Ohio, and Switzerland counties

Table 57 below summarizes the estimated impacts of all READI projects in the Southeast region. The basis for measuring estimated effects is economic output, created from three types of economic activity. The first type is economic activity directly associated with each project (direct). The second type is economic activity generated by suppliers and supply chains (indirect). The final type is economic activity from the spending of wages and income in communities (induced). The analysis reveals that READI investments in the Southeast region will generate nearly \$20 million in total local economic output. This impact includes almost \$7 million in estimated labor income. READI projects in this region will support an estimated 146 jobs locally, including 113 direct jobs and 33 indirect and induced jobs.



TABLE 57. Estimated economic impacts in Southeast region

	_		
IMPACT	JOBS CREATED	LABOR INCOME	ECONOMIC OUTPUT
Direct	113	\$5,506,806	\$14,100,000
Indirect	16	\$797,266	\$3,191,695
Induced	17	\$680,785	\$2,642,340
Total	146	\$6,984,857	\$19,934,034

Table 58 provides estimates of tax revenue that may be generated from READI projects on a one-time basis. READI projects will generate an estimated \$489,000 in state tax payments and \$180,000 in local tax payments. Taxes generated include sales, property, and other miscellaneous taxes.

TABLE 58. Estimated tax impacts in Southeast region

The Design and the Design and Des		
STATE TAX IMPACTS		
Sales tax	\$272,684	
Income tax	\$186,675	
Other taxes	\$29,344	
Total	\$488,704	
ESTIMATED TOTAL REGION'S TAX IMPACTS (ALL TAXING DISTRICTS)		
Property tax	\$158,361	
Income tax	\$4,872	
Other taxes	\$16,430	
Total	\$179,662	

The industry sectors with greatest impact (Table 59) in order of economic output are construction of other new nonresidential structures; construction of new highways and streets; construction of new commercial structures, including farm structures; owner-occupied dwellings; and truck transportation.

TABLE 59. Industries by impact in Southeast region

INDUSTRY	ECONOMIC OUTPUT
Construction of other new nonresidential structures	\$11,285,740
Construction of new highways and streets	\$1,263,754
Construction of new commercial structures, including farm structures	\$774,000
Owner-occupied dwellings	\$516,162
Truck transportation	\$389,102

Table 60 lists the industry sectors with the largest employment impacts, including construction of other new nonresidential structures; construction of new highways and streets; construction of new commercial structures, including farm structures; child day care services; and maintenance and repair construction of residential structures.

TABLE 60. Employment by industry in Southeast region

INDUSTRY	JOBS CREATED
Construction of other new nonresidential structures	89
Construction of new highways and streets	9
Construction of new commercial structures, including farm structures	8
Child day care services	5
Maintenance and repair construction of residential structures	1

REGION SUMMARY

Southwest Indiana Regional Development Authority region

Vanderburgh, Warrick, Gibson, and Posey counties

Table 61 below summarizes the estimated impacts of all READI projects in the Southwest Indiana Regional Development Authority (IRDA) region. The basis for measuring estimated effects is economic output, created from three types of economic activity. The first type is economic activity directly associated with each project (direct). The second type is economic activity generated by suppliers and supply chains (indirect). The final type is economic activity from the spending of wages and income in communities (induced). The analysis reveals that READI investments in the Southwest IRDA region will generate nearly \$77 million in total local economic output. This impact includes over \$33 million in estimated labor income. READI projects in this region will support an estimated 521 jobs locally, including 356 direct jobs and 165 indirect and induced jobs.



TABLE 61. Estimated economic impacts in Southwest IRDA region

IMPACT	JOBS CREATED	LABOR INCOME	ECONOMIC OUTPUT
Direct	356	\$24,290,367	\$47,000,000
Indirect	53	\$3,236,806	\$11,040,183
Induced	112	\$6,035,970	\$18,837,274
Total	521	\$33,563,143	\$76,877,457

Table 62 provides estimates of tax revenue that may be generated from READI projects on a one-time basis. READI projects will generate an estimated \$2 million in state tax payments and \$748,000 in local tax payments. Taxes generated include sales, property, and other miscellaneous taxes.

TABLE 62. Estimated tax impacts in Southwest IRDA region

<u> </u>		
STATE TAX IMPACTS		
Sales tax	\$1,328,992	
Income tax	\$868,784	
Other taxes	\$150,722	
Total	\$2,348,498	
ESTIMATED TOTAL REGION'S TAX IMPACTS (ALL TAXING DISTRICTS)		
Property tax	\$695,707	
Income tax	\$11,046	
Other taxes	\$41,298	
Total	\$748,051	

The industry sectors with greatest impact (Table 63) in order of economic output are construction of new commercial structures, including farm structures; construction of new multifamily residential structures; architectural, engineering, and related services; construction of other new nonresidential structures; and construction of new educational and vocational structures.

TABLE 63. Industries by impact in Southwest IRDA region

INDUSTRY	ECONOMIC OUTPUT
Construction of new commercial structures, including farm structures	\$14,852,000
Construction of new multifamily residential structures	\$6,245,000
Architectural, engineering, and related services	\$5,723,088
Construction of other new nonresidential structures	\$5,615,000
Construction of new educational and vocational structures	\$5,580,000

Table 64 lists the industry sectors with the largest employment impacts, including construction of new commercial structures, including farm structures; construction of new multifamily residential structures; construction of new educational and vocational structures; construction of other new nonresidential structures; and architectural, engineering, and related services.

TABLE 64. Employment by industry in Southwest IRDA region

INDUSTRY	JOBS CREATED
Construction of new commercial structures, including farm structures	123
Construction of new multifamily residential structures	54
Construction of new educational and vocational structures	44
Construction of other new nonresidential structures	39
Architectural, engineering, and related services	31

REGION SUMMARY

Wabash River Regional Development Authority region

Clay, Parke, Sullivan, Vermillion, and Vigo counties

Table 65 below summarizes the estimated impacts of all READI projects in the Wabash River Regional Development Authority (RDA) region. The basis for measuring estimated effects is economic output, created from three types of economic activity. The first type is economic activity directly associated with each project (direct). The second type is economic activity generated by suppliers and supply chains (indirect). The final type is economic activity from the spending of wages and income in communities (induced). The analysis reveals that READI investments in the Wabash River RDA region will generate over \$29 million in total local economic output. This impact includes more than \$12 million in estimated labor income. READI projects in this region will support an estimated 224 jobs locally, including 165 direct jobs and 59 indirect and induced jobs.



TABLE 65. Estimated economic impacts in Wabash River RDA region

IMPACT	JOBS CREATED	LABOR INCOME	ECONOMIC OUTPUT
Direct	165	\$9,460,574	\$18,879,654
Indirect	18	\$1,023,121	\$4,020,373
Induced	41	\$1,909,684	\$6,394,076
Total	224	\$12,393,380	\$29,294,103

Table 66 provides estimates of tax revenue that may be generated from READI projects on a one-time basis. READI projects will generate an estimated \$849,000 in state tax payments and \$313,000 in local tax payments. Taxes generated include sales, property, and other miscellaneous taxes.

TABLE 66. Estimated tax impacts in Wabash River RDA region

The second secon		
STATE TAX IMPACTS		
Sales tax	\$472,508	
Income tax	\$328,542	
Other taxes	\$48,425	
Total	\$849,476	
ESTIMATED TOTAL REGION'S TAX IMPACTS (ALL TAXING DISTRICTS)		
Property tax	\$233,872	
Income tax	\$61,489	
Other taxes	\$17,366	
Total	\$312,727	

The industry sectors with the greatest impact (Table 67) in order of economic output are construction of new commercial structures, including farm structures; construction of other new nonresidential structures; junior colleges, colleges, universities, and professional schools; construction of new educational and vocational structures; and owner-occupied dwellings.

TABLE 67. Industries by impact in Wabash River RDA region

INDUSTRY	ECONOMIC OUTPUT
Construction of new commercial structures, including farm structures	\$11,981,900
Construction of other new nonresidential structures	\$2,555,899
Junior colleges, colleges, universities, and professional schools	\$1,517,299
Construction of new educational and vocational structures	\$970,000
Owner-occupied dwellings	\$905,215

Table 68 lists the industry sectors with the largest employment impacts, including construction of new commercial structures, including farm structures; junior colleges, colleges, universities, and professional schools; construction of other new nonresidential structures; construction of new educational and vocational structures; and construction of new multifamily residential structures.

TABLE 68. Employment by industry in Wabash River RDA region

INDUSTRY	JOBS CREATED
Construction of new commercial structures, including farm structures	105
Junior colleges, colleges, universities, and professional schools	19
Construction of other new nonresidential structures	18
Construction of new educational and vocational structures	8
Construction of new multifamily residential structures	7

REGION SUMMARY

White River region

City of Zionsville, City of McCordsville and Hamilton, Marion, and Madison counties

Table 69 below summarizes the estimated impacts of all READI projects in the White River region. The basis for measuring estimated effects is economic output, created from three types of economic activity. The first type is economic activity directly associated with each project (direct). The second type is economic activity generated by suppliers and supply chains (indirect). The final type is economic activity from the spending of wages and income in communities (induced). The analysis reveals that READI investments in the White River region will generate over \$33 million in total local economic output. This impact includes just over \$14 million in estimated labor income. READI projects in this region will support an estimated 188 jobs locally, including 124 direct jobs and 64 indirect and induced jobs.



TABLE 69. Estimated economic impacts in White River region

IMPACT	JOBS CREATED	LABOR INCOME	ECONOMIC OUTPUT
Direct	124	\$8,978,293	\$19,200,000
Indirect	27	\$2,473,776	\$7,183,148
Induced	37	\$2,567,563	\$6,979,331
Total	188	\$14,019,631	\$33,362,478

Table 70 provides estimates of tax revenue that may be generated from READI projects on a one-time basis. READI projects will generate an estimated \$848,000 in state tax payments and \$349,000 in local tax payments. Taxes generated include sales, property, and other miscellaneous taxes.

TABLE 70. Estimated tax impacts in White River region

	······································	
STATE TAX IMPACTS		
Sales tax	\$458,750	
Income tax	\$319,955	
Other taxes	\$69,372	
Total	\$848,077	
ESTIMATED TOTAL REGION'S TAX IMPACTS (ALL TAXING DISTRICTS)		
Property tax	\$232,529	
Income tax	\$90,726	
Other taxes	\$26,086	
Total	\$349,341	

The industry sectors with greatest impact (Table 71) in order of economic output are construction of new highways and streets; construction of other new nonresidential structures; landscape and horticultural services; other educational services; and architectural, engineering, and related services.

TABLE 71. Industries by impact in White River region

INDUSTRY	ECONOMIC OUTPUT
Construction of new highways and streets	\$6,600,000
Construction of other new nonresidential structures	\$5,500,000
Landscape and horticultural services	\$3,542,471
Other educational services	\$1,559,476
Architectural, engineering, and related services	\$1,43,421

Table 72 lists the industry sectors with the largest employment impacts, including construction of new highways and streets; construction of other new nonresidential structures; landscape and horticultural services; other educational services; and architectural, engineering, and related services.

TABLE 72. Employment by industry in White River region

INDUSTRY	JOBS CREATED
Construction of new highways and streets	36
Construction of other new nonresidential structures	35
Landscape and horticultural services	29
Other educational services	15
Architectural, engineering, and related services	7

METHODOLOGY

IMPLAN

To measure the economic impact of READI projects, the project team uses IMPLAN (2022) software's economic input-output model. Input-output modeling is a common method for estimating the economic contributions of a business activity. The foundational concept of input-output modeling is that all industries, households, and government agencies in the economy are connected through buy-sell relationships and, therefore, any given economic activity supports a ripple of additional activities throughout the economy led by the spending of producers, suppliers, workers, and proprietors.

IMPLAN (2022) software's input-output model estimates the direct, indirect, and induced benefits (the latter two are also known as spin-off benefits) attributable to the business activity in a defined geographic area. Direct effects capture the initial exogenous change in demand generated by project spending. Indirect effects account for the economic impacts of business-to-business purchases in the regional supply chain that stem from initial purchases due to the change in demand. Induced effects measure the expenditure of labor income earned from a project and its impact on the region's economy, especially local service sectors.

IMPLAN uses data from various federal databases and income and product accounts and matrices to model the business-to-business spending patterns of firms within an industry, employment patterns and wages, and final demand consumption of goods and services.

In IMPLAN, economic output is based on industry analyses of the value of goods and services a business consumes from suppliers and the business income generated. Essentially, output measures the total value of all goods and services produced and reflects all the economic activity a particular business or industry stimulates during the production of its goods and services. Additionally, IMPLAN provides estimates of employee compensation, including wages and benefits, and total full-time or part-time job creation attributable to the new spending.

Finally, IMPLAN provides estimates of key state and regional tax revenue. State tax impacts include social insurance tax, taxes on production and imports (such as sales tax, property tax, motor vehicle license, severance tax, special assessments, and other taxes), corporate profits tax, and personal taxes. Regional tax impacts aggregate county, subcounty special districts (such as fire and school districts), and subcounty general (such as cities and townships) tax impacts.

Method of analysis

Economic impacts were estimated in IMPLAN based on the READI grant amounts awarded to each project, provided by the Indiana Economic Development Corporation (IEDC). READI 1.0 grant amounts and project data are stored in a database constructed and maintained by Ernst & Young LLP (EY) on behalf of IEDC. The project team used this database to create the inputs IMPLAN ingested to estimate the economic impact.

For this analysis, the project team included all projects in IEDC's database as of April 1, 2024. A total of 388 projects were included, which represents \$469,605,314 of READI grant awards. Projects earmarked for administration fees were excluded from the analysis. Also as of April 1, 2024, 16% of READI 1.0 project funds had been fully disbursed, 24% of project funds had been partially disbursed, and 60% had not yet been disbursed according to disbursement reports obtained from the IEDC database. After consultation with IEDC, the project team

assigned six-digit North American Industry Classification System (NAICS) codes (2022) to each project based on the narrative project descriptions, which specified READI fund uses. NAICS is a federal standard used to classify business establishments to analyze statistical data related to regional economies. The team worked with IEDC to review projects without specific descriptions and approved a single NAICS code for each project. After review and approval, the team compiled a final list of all projects with their respective NAICS code. The project team then translated the finalized NAICS codes into the appropriate IMPLAN industry codes, using the guide IMPLAN provided. The project team programmed IMPLAN to use 2022 data to estimate initial economic effects and to report results in 2023 dollars.

The project team organized the 388 projects by READI region and ran each region's impact analysis through IMPLAN separately. This approach allowed regional stakeholders to see the estimated economic impact of their investment decisions alone, separate from the rest of Indiana. Aggregating each region's economic impact following this method produced the statewide estimated impact shown in Tables 74–77 in Appendix I. However, these aggregated estimates failed to capture cross-regional economic activity, which is vital for an accurate statewide impact estimate. Due to IMPLAN software limitations, statewide calculations for the 388 READI projects could not be attained simply by using individual grant amounts, as they were for the regional analysis. To circumvent these limitations, the project team aggregated the READI grant awards by IMPLAN industry codes (see Table 73). Because of this approach, the statewide impacts shown in Tables 1–4 in the Executive Summary do not equal the aggregated statewide impacts shown in Tables 74–77 in Appendix I.

TABLE 73. Statewide estimated impact inputs

IMPLAN INDUSTRY	NUMBER OF PROJECTS
Advertising, public relations, and related services	3
Architectural, engineering, and related services	8
Child day care services	5
Community food, housing, and other relief services, including rehabilitation services	1
Construction of new commercial structures, including farm structures	74
Construction of new educational and vocational structures	15
Construction of new highways and streets	25
Construction of new multifamily residential structures	16
Construction of new power and communication structures	8
Construction of new single-family residential structures	12
Construction of other new nonresidential structures	103
Elementary and secondary schools	4
Environmental and other technical consulting services	3
Independent artists, writers, and performers	18
Junior colleges, colleges, universities, and professional schools	4
Labor and civic organizations	1
Landscape and horticultural services	2
Maintenance and repair construction of nonresidential structures	20
Maintenance and repair construction of residential structures	2

TABLE 73. Statewide estimated impact inputs (continued)

IMPLAN INDUSTRY	NUMBER OF PROJECTS
Management consulting services	26
Marketing research and all other miscellaneous professional, scientific, and technical services	3
Museums, historical sites, zoos, and parks	2
Office administrative services	1
Offices of physicians	1
Other educational services	26
Outpatient care centers	1
Scenic and sightseeing transportation and support activities for transportation	1
Specialized design services	3

GLOSSARY

The following terms appear throughout this report to describe the project team's analyses.

IMPLAN: The name of the economic analysis software used to carry out the study. It stands for "IMpact analysis for PLANning."

Direct effects: Jobs, wages, and other economic outputs solely attributable to a particular project/industry.

Indirect effects: A particular project/business generates additional economic activity by purchasing goods and services from other industries in the supply chain—i.e., by providing goods and services to a business/project, vendors and suppliers create and/or support further economic growth.

Induced effects: How labor income earned from a project impacts the region's economy—i.e., labor income from the project spent to purchase goods and services locally (e.g., groceries, restaurants, retail, etc.) creates a new cycle of spending in the local economy that produces and/or supports jobs in local service-oriented industries.

Total effects: Refers to the sum of direct, indirect, and induced effects.

Jobs created: Full-time, part-time, and seasonal employment

Labor income: The sum of employee compensation and business-owner income from a business activity/ project.

Output: The total value of all goods and services a particular business or industry produces.

Value added: The difference between the valuation of a product or service and the cost of producing it.

APPENDIX I

The following tables present statewide figures as a simple sum of estimates of economic impacts occurring exclusively within the 17 individual READI 1.0 regions. These figures differ from the impacts found in the executive summary (Tables 1-4) because they do not capture cross-regional economic activity.

TABLE 74. Estimated economic impacts in Indiana (within regions)

IMPACT	JOBS CREATED	LABOR INCOME	ECONOMIC OUTPUT
Direct	3,807	\$217,412,042	\$455,205,316
Indirect	558	\$32,127,513	\$112,887,876
Induced	854	\$42,444,415	\$135,989,824
Total	5,220	\$291,983,974	\$704,083,013

TABLE 75. Estimated tax impacts in Indiana (within regions)

TABLE 75. Estimated tax impacts in maiana	(triesmi regions)	
STATE TAX IMPACTS		
Sales tax	\$11,471,148	
Income tax	\$7,540,498	
Other taxes	\$1,324,770	
Total	\$25,302,162	
ESTIMATED TOTAL REGIONS' TAX IMPACTS (ALL TAXING DISTRICTS) (WITHIN REGIONS)		
Property tax	\$6,441,875	
Income tax	\$687,800	
Other taxes	\$447,489	
Total	\$7,577,166	

TABLE 76. Industries by impact in Indiana (within regions)

INDUSTRY	ECONOMIC OUTPUT
Construction of other new nonresidential structures	\$127,265,973
Construction of new commercial structures, including farm structures	\$108,685,418
Construction of new highways and streets	\$44,164,444
Construction of new multifamily residential structures	\$40,825,316
Construction of new educational and vocational structures	\$25,905,000

TABLE 77. Employment by industry in Indiana (within regions)

INDUSTRY	JOBS CREATED
Construction of new commercial structures, including farm structures	951
Construction of other new nonresidential structures	941
Construction of new multifamily residential structures	381
Other educational services	292
Construction of new highways and streets	272

APPENDIX II

TABLE 78. List of projects in 180 Alliance region

PROJECT NAME	READI GOAL
180 in Color – Boone County: Advance mural	Quality of life
180 in Color – Boone County: Lebanon Sensory Garden	Quality of life
180 in Color – Boone County: Thorntown mural	Quality of life
180 in Color – Crawfordsville mural	Quality of life
180 in Color – Franklin Intersection Traffic Calming Artwork	Quality of life
180 in Color – Franklin Veterans Mural	Quality of life
180 in Color – Hues of Hendricks County: Coatesville	Quality of life
180 in Color – Hues of Hendricks County: Danville	Quality of life
180 in Color – Hues of Hendricks County: North Salem	Quality of life
180 in Color – Hues of Hendricks County: Plainfield	Quality of life
180 in Color – Hues of Hendricks County: Lizton	Quality of life
180 in Color – Placement of CR Schiefer art in city	Quality of life
180 in Color – Putnam County Mural Project: Bainbridge mural	Quality of life
180 in Color – Putnam County Mural Project: Cloverdale mural	Quality of life
180 in Color – Putnam County Mural Project: Greencastle Criss Construction	Quality of life
180 in Color – Putnam County Mural Project: Greencastle Furniture AwareHouse	Quality of life
180 in Color – Putnam County Mural Project: Reelsville mural	Quality of life
180 in Color – Putnam County Mural Project: Russellville mural	Quality of life
180 Makeover – 2024 Park Enhancement Project (Jamestown)	Quality of life
180 Makeover – 9 West Main Mooresville	Quality of life
180 Makeover – Advance Rolling Dough Pizza	Quality of life
180 Makeover – Blackwell Theater: Martinsville	Quality of life
180 Makeover – Boone County Cake Company	Quality of opportunity
180 Makeover – Collier's Corner (Lebanon)	Quality of place
180 Makeover – Crawfordsville Masonic Cornerstone	Quality of life
180 Makeover – Eichman Exchange Lebanon	Quality of place
180 Makeover – Hattie's Coffee House Whitestown	Quality of life
180 Makeover – Jamestown (29 W. Main)	Quality of life
180 Makeover – Jamestown (49–53 W. Main)	Quality of life
180 Makeover – LA Cafe Improvements	Quality of life
180 Makeover – Light Up Greencastle	Quality of life
180 Makeover – Oaks on Main	Quality of place
180 Makeover – Russellville Community Center	Quality of life

TABLE 78. List of projects in 180 Alliance region (continued)

PROJECT NAME	READI GOAL
180 Makeover – The Lido (Lebanon)	Quality of place
180 Makeover – Thorntown Odd Fellows	Quality of place
180 Makeover – Thorntown Pizza King	Quality of place
180 Makeover – Umbarger Plaza Bargersville	Quality of life
180 Makeover – Wingate Community Park	Quality of life
Artesian Avenue Housing & Infrastructure (Martinsville)	Quality of place
Boone County Housing and Utility Study	Quality of place
Brickyard Nature Park – Crawfordsville	Quality of life
Cloverdale Water System Improvements	Quality of place
Danville Eastside Interceptor	Quality of place
Downtown Plaza (Bargersville)	Quality of life
Earlywood Drive Roundabout (Franklin)	Quality of place
Easton Gray (Avon)	Quality of place
Graham Road Extension (Franklin)	Quality of place
Heritage Lake Wastewater Improvements	Quality of place
Huggin Hollow Regional Lift Station (Morgan County)	Quality of place
Lincoln Park Crawfordsville	Quality of life
Mohr Industrial Park Sanitary Sewer (Whiteland)	Quality of place
Pittsboro Sanitary Sewer Services North of I-74	Quality of place
Purple Heart Parkway	Quality of place
Putnam County Housing Study	Quality of place
Ronald Reagan Sewer Project (Brownsburg)	Quality of place
Sanitary sewer (Roachdale)	Quality of place
Stone Eater Park	Quality of life
White River Crossing (Bargersville)	Quality of place
White River Greenway Trail Master Plan	Quality of life
Whitestown Legacy Core	Quality of place

TABLE 79. List of projects in 70-40 Mt. Comfort region

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PROJECT NAME	READI GOAL
200W Sanitary Sewer Project/Riley Village Water Main Extension (NineStar)	Quality of place
Gleaners Food Bank	Quality of life
Hancock Education and Innovation Center	Quality of opportunity
John Marshall Opportunity Hub	Quality of opportunity
Talent Rich (InnoPower)	Quality of opportunity

TABLE 80. List of projects in East Central region

PROJECT NAME	READI GOAL
Blackford County Broadband Improvements	Quality of place
East Central Indiana Talent Collaborative	Quality of life
Grant County Performing Arts Center	Quality of life
Henry County YMCA	Quality of life
Jay County Early Learning Center	Quality of life
Kennedy Arts Center	Quality of life
Knightstown Library Expansion	Quality of life
Market Street Plaza	Quality of life
McKinley-Whitely Live Learn Neighborhood: Comprehensive Revitalization Vision	Quality of life
Randolph County 4H Capital Improvement	Quality of opportunity
Richmond Rising: Filling the Gap Workforce Housing	Quality of place
Salamonia School House	Quality of life
Salem Township Shovel Ready Site Initiative	Quality of opportunity
SR 109 Infrastructure	Quality of place
Town of Albany Commercial Park Development	Quality of opportunity
Town of Selma Accessibility Improvements	Quality of life
Vision Corner Learning Center	Quality of opportunity
Wilbur Wright Trail Phase 3	Quality of life
Yorktown Downtown Redevelopment	Quality of place

TABLE 81. List of projects in Greater Lafayette region

PROJECT NAME	READI GOAL
Benton County 5G Wi-Fi Project	Quality of place
Carrollton Road Trailhead and Belt Railroad Trail	Quality of life
Front Street Apartments	Quality of place
INVets	Quality of opportunity
Jeffersonian Apartments	Quality of place
Lafayette service Area 11B	Quality of place
Purdue LAF Airport New Terminal, Improvements, and Commercial Service	Quality of place
Regional Housing Study for the Greater Lafayette Region	Quality of place
Semiconductor Workforce Development Project, Purdue Ivy Tech Partnership	Quality of opportunity
Shiloh – Fountain County Infrastructure	Quality of place
Snowy Owl Commons	Quality of place
Supporting Our Families	Quality of life
Sycamore Estate II	Quality of place
Wabash River Greenway – Covington Circle Trail Project	Quality of life

TABLE 81. List of projects in Greater Lafayette region (continued)

PROJECT NAME	READI GOAL
Wabash River Greenway – Monticello Riverwalk	Quality of life
Wabash River Greenway – North River Road Trail Head/West Lafayette Sagamore Parkway Connector Trail	Quality of life
Wabash River Greenway – Warren County	Quality of life
Warren County Broadband	Quality of place
Wea Development LLC – Fountain County	Quality of place
White County/Carroll County Resource Amenity Corridor Plan Development Project	Quality of life

TABLE 82. List of projects in I-74 Southeast Corridor (Accelerate Rural Indiana) region

PROJECT NAME	READI GOAL
Allen Memorial Pool	Quality of life
Community Center	Quality of life
Crestview Estates	Quality of place
Diamond Pet Foods Infrastructure	Quality of opportunity
Early Learning Center (ELSC)	Quality of life
Inclusion Park	Quality of life
Indoor Sports Complex	Quality of life
Ivy Tech Dual Credit Program	Quality of opportunity
Ivy Tech Welding Program	Quality of opportunity
Kids Discovery Factory	Quality of life
Lakeshore Village	Quality of place
Liberty Lakes (Broadway Estates)	Quality of place
Pirate Park	Quality of life
Preserving Main Street	Quality of life
Skate Park	Quality of life
The Mill (Porter Apartments)	Quality of place

TABLE 83. List of projects in Indiana First region

PROJECT NAME	READI GOAL
Advanced Battery Cluster	Quality of opportunity
Back 9 Housing Development	Quality of place
Castlebrook Apartments	Quality of place
Forest Canton Heights Subdivision	Quality of place
Harrison County Workforce Housing	Quality of place
Health Careers Simulation Laboratory	Quality of opportunity
Hoosier Heights Subdivision	Quality of place

TABLE 83. List of projects in Indiana First region (continued)

PROJECT NAME	READI GOAL
Indiana First Regional Opportunity Plan	Quality of place
Ivy Tech Workforce and Training Enhancement	Quality of opportunity
Lanesville Business Park	Quality of opportunity
Lincoln Amphitheatre Entryway	Quality of life
Orchard Estates Subdivision	Quality of place
Previously Mined Study	Quality of place
Shell Building at Southwest Indiana Megasite	Quality of opportunity
Tell City Sports Complex	Quality of life
The Meadows at Parkview Housing Project and Park Improvements	Quality of place
Z Place Commons Housing Development (Reo Housing)	Quality of place

TABLE 84. List of projects in Indiana Uplands region

PROJECT NAME	READI GOAL
All-Inclusive Playground at Longfellow Park	Quality of life
Bedford Limestone Derrick Restoration	Quality of life
Bedford Spider Creek Infrastructure Project	Quality of place
Brown County Early Education Outdoor Learning Space	Quality of life
Building Resiliency in Indiana Uplands Youth	Quality of life
Catalent Infrastructure Project (Project Vicious)	Quality of opportunity
Code/IT Academy	Quality of opportunity
Country Court V	Quality of place
Daviess County 4H Youth Expo Center	Quality of life
Dubois County Park Improvements Phase II	Quality of life
Ellettsville Heritage Center	Quality of life
Hopewell: Jackson Street Design & Construction	Quality of place
Huntingburg Alley Activation	Quality of life
Indiana Uplands Regional Land Bank	Quality of place
Klondike Subdivision	Quality of place
Lanes Addition State Road 67 Water Main Project	Quality of place
Loogootee Downtown Park Pavilion	Quality of life
Monon South Regional Trail	Quality of life
Osage Place	Quality of place
Phase II Courthouse Square Infrastructure & Revitalization, Main Street Rehabilitation	Quality of place
Texas Pike Place	Quality of place
Town of Bloomfield Parks and Recreation Plan	Quality of life
University Heights Apartments	Quality of place

TABLE 84. List of projects in Indiana Uplands region (continued)

PROJECT NAME	READI GOAL
UpSkill Work & Learn	Quality of opportunity
West Baden Park Improvement/Orange County Mural Trail Project	Quality of life
Westcott	Quality of place
WestGate@Crane Technology Park Infrastructure	Quality of opportunity

TABLE 85. List of projects in North Central region

PROJECT NAME	READI GOAL
Apache Drive	Quality of place
Broadway Landing	Quality of place
Cass County Broadband	Quality of place
Cass County France Park	Quality of life
Clinton Engagement Center	Quality of opportunity
Grissom Tarmac	Quality of place
Hotel and Conference Center (City of Kokomo)	Quality of life
Howard County Broadband	Quality of place
Indiana University Kokomo Innovation Hall	Quality of opportunity
Ivy Tech 4.0 Training Lab	Quality of opportunity
Kokomo Industrial Park US31	Quality of opportunity
Kokomo Speedway	Quality of life
Lexington Village	Quality of place
Meadowbrook Development	Quality of place
Peru Riverfront Project	Quality of place
Regional Cultural Center	Quality of life
Roundhouse – City of Frankfort	Quality of place
Silo Center	Quality of life
Tipton County 31 & 28 Infrastructure	Quality of place
Turning Point Drop-in Center	Quality of opportunity
Urban Park	Quality of life

TABLE 86. List of projects in Northeast region

PROJECT NAME	READI GOAL
Arts Campus Fort Wayne: Renovation of the Arts United Center	Quality of life
Avilla Housing Development	Quality of place
Cameron Education and Innovation Center	Quality of opportunity
Churubusco Civic Center	Quality of life
City of Decatur – Downtown Revitalization	Quality of life
Crossroads Multifamily – New Haven	Quality of place

TABLE 86. List of projects in Northeast region (continued)

PROJECT NAME	READI GOAL
Fort Wayne International Airport – Project Gateway West	Quality of place
Industry 4.0-iSMART Lab	Quality of opportunity
Invest DeKalb: LIVE/WORK	Quality of place
Legacy Heights	Quality of place
Little River Lofts	Quality of place
Lofts at Headwaters Mixed-Use Development	Quality of place
MERIT Center Development	Quality of opportunity
Ossian North Development and Workforce Attainable Housing	Quality of place
Phase II of Riverfront Fort Wayne/Wells Street	Quality of life
Rivergreen Apartments	Quality of place
Southern Wells Community Schools Preschool	Quality of opportunity
Topeka Workforce Attainable Housing Development – Phase I	Quality of place
Trine Fort Wayne – College of Health Professions	Quality of opportunity
Village Premier	Quality of place
Village Premier Phase II	Quality of place

TABLE 87. List of projects in Northwest Indiana region

PROJECT NAME	READI GOAL
Agriculture Value Chain Strategy	Quality of opportunity
Diversity, Equity, & Inclusion Business Training Program	Quality of opportunity
Downtown Hammond Train Station and Station Square	Quality of place
East Corporate Hangar Campus – Gary/Chicago International Airport	Quality of place
Employer Upskilling	Quality of opportunity
Evergreen Marketing Content Plan	Quality of opportunity
First Things First Porter County	Quality of life
Grand Gardner Hotel	Quality of place
Greater South Shore Initiative	Quality of place
HealthLinc Medical Resident Program	Quality of opportunity
Ivanhoe South Community Development Initiative	Quality of life
Ivy Tech Energy Technology Mobile Unit	Quality of opportunity
Ivy Tech Manufacturing Lab	Quality of opportunity
Jobs for America's Graduates Expansion	Quality of opportunity
Kingsbury Industrial Park Railroad Bridge Improvement	Quality of opportunity
Level Up Program	Quality of opportunity
Marquette Greenway	Quality of life
Minority Business Skills Enhancement Program	Quality of opportunity
Northwest Indiana Cost Comparison Study	Quality of opportunity

TABLE 87. List of projects in Northwest Indiana region (continued)

PROJECT NAME	READI GOAL
Northwest Indiana Housing Study	Quality of place
NWI BizHub	Quality of opportunity
Quantum Corridor	Quality of place
READY NWI Education Alignment Program	Quality of opportunity
Region Roots Local Farm & Farm Hub	Quality of opportunity
Reimagining Michigan City – Prison Relocation Study	Quality of place
Rural Entrepreneurship & Innovation Taskforce	Quality of opportunity
Saxon Indiana Tract 1 (Kenmara)	Quality of opportunity
Small Business Acceleration Tools	Quality of opportunity
The Linc & Lincoln Highway Garage	Quality of place
The Silos at Sanders Farm	Quality of opportunity
Tolleston Opportunity Hub	Quality of life
US Cold Infrastructure – 165 & SR2	Quality of place
Woodmar Innovation District	Quality of opportunity
Work-Based Learning Expansion	Quality of opportunity
Youth Entrepreneurship Ecosystem	Quality of opportunity

TABLE 88. List of projects in Our Southern Indiana region

PROJECT NAME	READI GOAL
64 Innovation Corridor Project – Novaparke Innovation and Technology Campus	Quality of opportunity
Align Southern Indiana Regional Trails	Quality of life
Borden-Sellersburg Regional Wastewater Cooperative	Quality of place
City of Charlestown Wastewater Treatment Plant Rehabilitation & Expansion	Quality of place
Hanover College – Ivy Tech Veterinary Teaching Center	Quality of opportunity
Hanover-Madison Connector Trail	Quality of life
Indiana Music City Amphitheater Parking Improvements	Quality of life
Jeffersonville North Wastewater Treatment Plant Expansion	Quality of place
Lake Salinda Recreational Facility	Quality of life
Madison-Milton Bridge Gateway and Illumination	Quality of life
Mulberry Street Arts Corridor and Neighborhood Market	Quality of life
N. Shelby Street Housing	Quality of place
Ohio Theater	Quality of life
Origin Park Phase 1 – Clark County & Town of Clarksville, Indiana	Quality of life
Salem Municipal Airport	Quality of opportunity
Scott County YMCA Repair and Renovation (Phase 1)	Quality of place

TABLE 88. List of projects in Our Southern Indiana (continued)

PROJECT NAME	READI GOAL
Sellersburg Family Scholar House – Ivy Tech Community College Sellersburg Initiative	Quality of place
South Clarksville Mixed-Use Riverfront Downtown Development	Quality of place
South Monon Freedom Trail	Quality of life
Southern Indiana Youth Sports Complex	Quality of life
Southern Indiana Youth Sports Complex – Design Services	Quality of life
Star Valley Destination: Tourism Event Center & Muddy Fork Reservoir	Quality of life
The ONE Fund	Quality of opportunity
Washington County Comp Plan	Quality of place

TABLE 89. List of projects in South Bend-Elkhart region

PROJECT NAME	READI GOAL
Air Cargo and Logistics Center (SBN)	Quality of place
Ariel Cycleworks (Housing)	Quality of place
Beacon GLC Integrated Health and Lifestyle District	Quality of place
Bremen Sunnyside Park Improvements	Quality of life
Corson Riverwoods County Park	Quality of place
Culver South Main Housing Project: The Dunes	Quality of place
Digital Storefront Program (SBE Codeworks)	Quality of opportunity
enFocus Entrepreneurship Expansion Support	Quality of opportunity
enFocus Fellowship Expansion	Quality of opportunity
Engineering Your Future (CTE)	Quality of opportunity
Experiential Learning Coordinator, Saint Joseph – District 7 Career Hub (CTE)	Quality of opportunity
Harrison Street Trail	Quality of life
Intern SBE: South Bend-Elkhart Regional Internship Program	Quality of opportunity
IT Next Path	Quality of opportunity
Marshall County Career Innovation Center	Quality of opportunity
Mishawaka Fieldhouse	Quality of life
Morris Performing Arts Center 100 Project	Quality of life
Portage Place Business, Culture and Arts Accelerator/Incubator	Quality of opportunity
Potawatomi Zoo Concession Lodge and Black Bear Habitat	Quality of life
Regional Higher Education Talent Pipeline and Partnership Consortium (Healthcare)	Quality of opportunity
River District Elkhart	Quality of place
SBE Momentum	Quality of opportunity
SB-E READI Manufacturing Readiness Accelerator	Quality of opportunity
Talent for Tomorrow (RISE Consortium)	Quality of opportunity

TABLE 89. List of projects in South Bend-Elkhart (continued)

PROJECT NAME	READI GOAL
Tolson Center for Community Excellence	Quality of life
Water Street Townhomes	Quality of place
WE+YOU Talent Attraction and Retention Campaign	Quality of opportunity
Wellfield Botanic Gardens Visitor Center	Quality of life

TABLE 90. List of projects in South Central region

PROJECT NAME	READI GOAL
Airpark Columbus College Campus Program	Quality of opportunity
Columbus Riverfront Project	Quality of life
Country Squire Lake Project	Quality of place
Edinburgh Main Street Extension Project	Quality of opportunity
Jackson County Learning Center Expansion Project	Quality of opportunity
Jennings County Broadband	Quality of place
Jennings County High School Career and Technical Education Project	Quality of opportunity
NexusPark	Quality of life
North Vernon Subdivision – Housing Development	Quality of place
Propeller Innovation Center	Quality of opportunity
Quarry Adventure Park	Quality of life
Schneck Medical Center – 3rd Floor improvements project	Quality of life
Seymour Community School Corporation Career & Technology Education Expansion	Quality of opportunity

TABLE 91. List of projects in Southeast region

PROJECT NAME	READI GOAL
Aurora Housing Kopp Farm	Quality of place
Brookville Sewer Extension for Franklin County Housing	Quality of place
Golden Road Infrastructure Gas Line Project	Quality of place
Liberty Theater	Quality of life
Lil' Patriots Preschool	Quality of life
Milan Street Light	Quality of life
North Dearborn Water Authority Expansion	Quality of place
Ohio County Pavilion and Pop up Project	Quality of life
S. Dearborn Regional Sewer District Wastewater Treatment Plant Modernization	Quality of place
SEI Broadband Clearinghouse	Quality of place
SR 1 Corridor Plan	Quality of place
Sunman Sewer Extension	Quality of opportunity
Switzer Square	Quality of place

TABLE 91. List of projects in Southeast region (continued)

PROJECT NAME	READI GOAL
Switzerland County TEC Center Entrepreneur Zone	Quality of opportunity
Switzerland County Workforce Housing	Quality of place
Union County Historic Waterworks Building	Quality of life
Union County Water and Sewer Extension	Quality of place
United Way of Southeast Indiana Early Education Access	Quality of life
Versailles Pocket Park	Quality of life

TABLE 92. List of projects in Southwest IRDA region

PROJECT NAME	READI GOAL
5 th and Main	Quality of place
Brittlebank Park	Quality of life
Centerpoint Energy Square	Quality of life
Children's Museum of Evansville	Quality of life
Downtown Evansville Riverfront Development	Quality of place
I69 Regional Corridor Planning	Quality of place
Karges Lofts	Quality of place
Life Sciences Student Housing	Quality of opportunity
Mary O'Daniel Stone and Bill Stone Center for Child and Adolescent Psychiatry	Quality of opportunity
Mount Vernon Riverfront Land Acquisition	Quality of life
Ohio Township Park	Quality of life
Promenade Flats	Quality of place
Regional Cluster Development	Quality of opportunity
Regional Marketing Strategy	Quality of opportunity
Regional Riverfront Planning & Activation	Quality of life
Site Development Plan: HWY 62/1st Ave	Quality of opportunity
The District Princeton	Quality of place
Toyota Indiana YMCA	Quality of life
University of Evansville Mental Health	Quality of opportunity
USI Registered Nurse Expansion Initiative	Quality of opportunity
Warrick County Sports Center	Quality of life
Warrick Trails	Quality of life
Woodmere Dog Park	Quality of life

TABLE 93. List of projects in Wabash River RDA region

PROJECT NAME	READI GOAL
Clinton Housing Project	Quality of place
Courtyard + Residence Inn and Parking Garage	Quality of place
Downtown Rockville Building Restoration	Quality of life
Early Learning Center (ISU)	Quality of life
Homes for the Future – A & J Developers	Quality of place
Homes for the Future – Bricks & Gables, Inc.	Quality of place
Homes for the Future – Emmert Group Reserve	Quality of place
Homes for the Future – Emmert Group Windbreaker	Quality of place
Homes for the Future – New Directions	Quality of place
Homes for the Future – Southard Homes Acres West	Quality of place
Homes for the Future – Southard Homes In-Fill	Quality of place
Homes for the Future – Southard Homes Terre Vista	Quality of place
Homes for Future Pilot Program	Quality of place
Ivy Tech Diversity and Career Center	Quality of opportunity
Rea Park	Quality of life
Ritz Theater	Quality of life
Rose-Hulman Ventures	Quality of opportunity
SMWC Sports Project	Quality of opportunity
Sullivan Central Plaza Corridor	Quality of place
Sullivan Housing Project	Quality of place
Sullivan Plaza Archway and Paths	Quality of life
Sullivan Pool	Quality of life
Swope Art Museum	Quality of life
Terre Haute Children's Museum	Quality of life
The Mill	Quality of life
Turn to the River	Quality of life
Valley Professionals Community Health Center West Terre Haute Clinic	Quality of life
Vigo County Sports Complex and Aqautic Center Feasibility Study	Quality of life
Vincennes University Design & Innovation Studios	Quality of life
West Central Business Hub	Quality of opportunity
William Henry Harrison Presidential Mansion & Visitor Center	Quality of life
Wilma & Liston Buell Community Center	Quality of life

TABLE 94. List of projects in White River region

PROJECT NAME	READI GOAL
Canal Village	Quality of place
Employ Indy Apprenticeship Models	Quality of opportunity
McCord Square	Quality of life
Nickel Plate Trail Expansion – Pedestrian Bridge	Quality of life
Riverside Amphitheatre Splash Park and Water Quality	Quality of life
White River Greenway North Extension	Quality of life
White River Park	Quality of life
Zionsville Gateway Area	Quality of life





Economic Development Corporation



